

**MSUNDUZI MUNICIPALITY 2013-2014 MID-TERM BUDGET AND PERFORMANCE ASSESSMENT REPORT
AS PER SECTION 72 OF MFMA**

MSUNDUZI MUNICIPALITY
2013/2014
MID-TERM BUDGET AND PERFORMANCE ASSESSMENT REPORT



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1. INTRODUCTION

As instructed by the Local Government: Municipal Finance Management Act No.56 of 2009, Chapter 8 on roles of municipal officials, section 72, states that the Accounting Officer must assess the half yearly performance of the municipality and this is required to be done by the 25th of January every year to be submitted to the Mayor, National and Provincial Treasuries.

2. 2013/2014 FINANCIAL YEAR OVERVIEW

The implementation of the Msunduzi Municipality Service Delivery and Budget Implementation Plan on the revised IDP is the main guiding document during the first six months of the budget year.

The municipal strategic objectives and priorities were translated into programmes and projects which gave the basis of configuration of the mid-term budget.

- a. The draft MTREF (Medium-Term Revenue and Expenditure Framework) for 2013/2014 – 2014/2015 was tabled and adopted by the municipal Council during month of April 2013;

2.1. Public participation and stakeholder consultative processes were undertaken during the month of March and again in December 2013 reporting the performance of the Municipality.

2.2. The final budget was approved on 31th of May 2013 with amendments taking into account the inputs and comments received during the public participation and consultative process;

2.3. The implementation on the 2013/2014 budget for the first half of the financial year has been affected by a number of the challenges in terms tariffs adjustments and reinstatement of revenue figures due estimations , but despite that the following has been achieved;

2.3.1. Revenue enhancement strategy;

- a) More than 95% collection of municipal amounts billed;
- b) Implementation of amnesty debt collection strategy;
- c) Intervention by Provincial treasury to expedite collection of government debt;
- d) Consolidation of accounts to eliminate billing duplication and streamline collection;
- e) Updating the name changes to reduce the rate of returning mails ;
- f) Reducing estimations by correcting structural faults on meters;
- g) Aggressive implementation of disconnections;
- h) Actively monitoring of illegal connections.

2.3.2. Implementations of certain capital projects funded from internal funding process have been prioritized, including the new electricity connections to houses.

2.3.3. The Msunduzi Municipality has set itself a target of implementing 80 programs for 2013/2014 which are aligned to the IDP's Reviewed Priorities. This includes the following projects:

- 1. Electrification - R123 million
- 2. Public Transport Infrastructure - R100.8 million
- 3. Replacement of Fleet - R31.7 million
- 4. Reduction of Non- Revenue Water - R15 million

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- 5. Copesville Reservoir - R10 million
- 6. Rehabilitation of Sanitation Infrastructure - R10 million
- 7. Network Refurbishment - R10 million

3. 2013/2014 BUDGET GUIDELINES, ASSUMPTIONS AND PRIORITIES

3.1. The 2013/2014 – 2015/2016 mid-term budget is prepared in accordance with guidelines and assumptions outlined in Circular 67 and 70, taking into consideration the following aspect;

- National budget assumptions, guidelines and projections;
- Headline inflation and gross domestic products forecasts; and
- Revenue assumptions with regard to grants allocation in terms of DORA (Division of Revenue Act).

3.2. Municipal budget underlying assumptions, guidelines and projections;

- Anticipated own revenue from rates and services charges, sundry charges and other revenues and affordability of ratepayers and consumers services;
- The ability of municipality to collect revenue (collection level 108%);
- Operating expenditure cost drivers and growth thereof;
- Capital budget funding model;
- Protecting the poor by ensuring access to basic services.

4. OUTLINE OF THE MID-YEAR BUDGET AND FINANCIAL PERFORMANCE

4.1. Operating/ Performance Budget

Description	Ref	2012/13	Budget Year 2013/14							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
R thousands									%	
Total Revenue (including capital transfers and contributions)		3,367,780	3,702,903	3,669,541	369,671	1,790,168	1,852,040	(61,873)	-3%	3,669,541
Total Expenditure		3,274,190	3,636,317	3,602,955	242,888	1,585,084	1,818,159	(233,075)	-13%	3,602,955
Surplus/(Deficit)		93,590	66,586	66,586	126,782	205,084	33,882	171,202		66,586

Remarks:

- a) The approved operating budget has been amended during the financial year through the delegations granted in terms of the Budget and Virement Policy;
- b) The projected revenue and expenditure is included on the adjustments budget for council approval;
- c) Revenue collected is R1.79 billion against the budget of R1.85 billion for the first half of the budget period,

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4.2. Revenue and Receivables Performance

4.2.1 Revenue Performance

Financial Performance Review										
Description	Ref	2012/13	Budget Year 2013/14							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
R thousands									%	
<u>Revenue By Source</u>										
Property rates		585,864	607,308	607,308	51,468	307,111	303,654	3,457	1%	607,308
Property rates - penalties & collection charges		39,596	37,363	37,363	1,752	17,168	18,682	(1,513)	-8%	37,363
Service charges - electricity revenue		1,425,627	1,558,827	1,516,475	116,875	766,633	779,413	(12,780)	-2%	1,516,475
Service charges - water revenue		349,140	378,445	378,445	37,411	198,861	189,223	9,639	5%	378,445
Service charges - sanitation revenue		120,089	132,153	132,153	10,949	61,971	66,076	(4,106)	-6%	132,153
Service charges - refuse revenue		73,999	77,592	77,592	6,706	40,151	38,796	1,355	3%	77,592
Service charges - other		-	-	-	-	-	-	-		-
Rental of facilities and equipment		20,896	20,255	22,541	1,636	10,212	10,127	85	1%	22,541
Interest earned - external investments		34,328	27,029	27,029	6,081	15,233	13,515	1,719	13%	27,029
Interest earned - outstanding debtors		-	1,255	1,255	59	356	627	(272)	-43%	1,255
Other Interest		82,051	-	-	4,188	25,055	-	25,055	0%	-
Fines		8,371	4,122	8,109	2,870	6,883	2,061	4,822	234%	8,109
Licences and permits		59	48	48	2	40	24	16	68%	48
Agency services		733	586	586	26	199	293	(94)	-32%	586
Transfers recognised - operational		259,113	407,824	408,406	118,367	275,011	203,912	71,099	35%	408,406
Other revenue		367,914	450,097	452,231	11,279	65,284	225,638	(160,353)	-71%	452,231
Gains on disposal of PPE								-		-
Total Revenue (including capital transfers and contributions)		3,367,780	3,702,903	3,669,541	369,671	1,790,168	1,852,040	(61,873)	-3%	3,669,541

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4.2.2 Revenue and Receivables (Debtors)

Revenue Billed vs Collection							
Per Revenue Source	July	August	September	October	November	December	Total
Billed	235,964,538	253,176,725	241,505,809	228,177,547	207,702,472	225,220,464	1,391,747,555
Collection	243,618,846	234,122,265	281,181,295	293,533,042	218,619,041	236,976,352	1,508,050,841
% Collection	103	92	116	129	105	105	108
Age Analysis by Debtor Type - December 2013							
Category	Current	30 Days	60 Days	90 Days	120 Days Plus	Total	%
Government	9,172,571	4,812,981	3,286,349	2,956,100	116,784,908	137,012,909	9
Residential	169,966,187	46,107,967	35,624,159	27,039,487	601,639,974	880,377,774	60
Business	149,228,848	13,446,184	7,009,153	6,359,829	115,447,798	291,491,812	20
Other	-1,655,966	3,960,788	2,675,721	2,683,441	116,347,182	124,011,166	8
Municipal	2,919,475	1,997,265	1,241,669	1,068,151	30,378,498	37,605,058	3
Total	329,631,115	70,325,185	49,837,051	40,107,008	980,598,360	1,470,498,719	100

Remarks:

- The actual revenue is R1, 790 billion (109%) compared to the budgeted revenue of R 1,852 billion for the budget release for six month which is a reflection that the municipality has not achieved its revenue performance target. This was due to latest adjustments done due to Nersa tariffs changes.
- The municipal debtors have increased from R1, 469 to R1, 470 billion that is from July until 31 December 2013. This increase is dominated by residential debtors of 60% compared to other debtor type.
- The overall collection level is standing at 108% and this reflects a significant improvement as compared to July 2013.

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The debtor's age analysis reflects R 1,470 billion as outstanding debt at 31 December 2013. The R981 million is more than 120 days old which raises concerns on the rate of which the Municipality is collecting.

- d) The municipality has implemented quite a number of debt collections strategies during the financial year; this can be observed with the decrease of the debtor's book and increase in collection during the 6 months under review.
- e) It should be noted that the increase in collection and decrease in the debtors book is not yet static, project of comprehensive data cleansing is still eminent to maintain accurate billing.

4.3 Expenditure and Payables (Creditors)

Financial Performance Review										
Description	Ref	2012/13	Budget Year 2013/14							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									%	
Expenditure By Type										
Employee related costs		686,988	779,453	764,531	60,333	388,509	389,727	1,218	0%	764,531
Remuneration of councillors		33,422	36,419	36,419	2,845	17,134	18,210	1,076	6%	36,419
Debt impairment		217,794	137,510	137,510	–	57,296	68,755	11,459	17%	137,510
Depreciation & asset impairment		229,064	222,162	222,212	21,771	133,233	111,081	(22,152)	-20%	222,212
Finance charges		70,966	65,503	64,600	17,311	28,908	32,751	3,844	12%	64,600
Bulk purchases		1,373,241	1,493,890	1,491,890	100,030	758,967	746,945	(12,022)	-2%	1,491,890
Other Materials		–	97,494	132,715	9,569	59,072	48,747	(10,325)	-21%	132,715
Contracted services		17,769					–	–		–
Transfers and grants		216	5,027	5,027	18	2,214	2,514	300	12%	5,027
Other expenditure		646,378	798,859	748,051	31,011	139,752	399,430	259,678	65%	748,051
Loss on disposal of PPE		(1,647)						–		–
Total Expenditure		3,274,190	3,636,317	3,602,955	242,888	1,585,084	1,818,159	(233,075)	-13%	3,602,955

Remarks:

- a) The actual operating expenditure as at 31 December 2013 is R 1,585 billion compared to the budget release for the first six months of R 1,818 billion which is a reflection that the municipality has under spent by 13%.
- b) The actual expenditure on employee related costs for the year to date amounts to R 389 million against the approved budget for the same period is R 390 million which is in line with the budget. Included under this category is an actual amount of R 11.8 million incurred for overtime against the approved budget of R 27.5 million.
- c) The finance charges paid to date amounts to R 28.9 million against budget release for the first six month of R 32.8 million.
- d) A variance of R 12.0 million on bulk purchases is due to the seasonal in nature of the expenditure.

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- e) Other expenditure - The majority of items are not a straight line expenditure some are paid where it is needed e.g. printing and stationery, mayoral projects, external services etc. Certain expenditure items are based on a contractual or seasonal commitment e.g. maintenance agreements, parks department items etc.

Capital Budget

MID YEAR BUDGET ADJUSTMENT - CAPITAL					
Capital Summary by Funding					
Funding Source	Original Budget	YTD Actual	% Spent	Adjustment Budget	Revised Budget
Council Funding	60,000,000	23,950,184	40	39,293,680	99,293,680
Department of Minerals and Energy	8,000,000	-	-	(8,000,000)	-
Department Of Transport	100,846,000	12,045,697	12	-	100,846,000
INEP	123,000,000	(20,000,000)	(16)	-	123,000,000
Municipal Infrastructure Grant	151,312,405	48,468,794	32	-	151,312,405
Approved Budget 2013/2014	443,158,405	64,464,676	15	31,293,680	474,452,085
Carnegie	-	279,291	-	295,824	295,824
COGTA	-	12,939,595	-	24,859,218	24,859,218
Municipal Sytems Infrastructure Grant	-	19,240	-	353,440	353,440
Municipal Water Infrastructure Grant	-	-	-	6,250,000	6,250,000
DBSA	-	-	-	4,192,641	4,192,641
Cemetry TRUST	-	358,671	-	2,131,196	2,131,196
KZNPA	-	3,816	-	600,000	600,000
Neighbourhood Development Programr	-	-	-	10,000,000	10,000,000
Total Capital Budget 2013/2014	443,158,405	78,065,287	18	79,975,999	523,134,404

Remarks:

- The capital budget has been amended by an additional R 80 million during 2013/2014 financial year. This includes an amount of R 39.3 million to be funded from council's own funding that is through revenue collection.
- An amount of R 8.0 million was taken away by National Treasury due to non-compliance on the Electricity Demand Side Management Grant (EDSM). The purpose of this grant is to provide subsidies to municipalities to implement Energy Efficiency and Demand Side Management (EEDSM) initiatives within municipal infrastructure in order to reduce electricity consumption and improve energy efficiency.
- Carnegie, its purpose was to be used for the creation of a model library. This is a roller over from previous financial year.
- COGTA funding-This funding is for the renovations and improvement of fresh market and also rehabilitation of the airport terminal.

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- e) Municipal Systems Infrastructure Grant. Its purpose is to assist municipalities to perform their functions and stabilize institutional and governance systems as required in the Municipal Systems Act (MSA) and related legislation.
- f) Municipal Water Infrastructure Grant. This grant is used to facilitate the planning, acceleration and implementation of various projects that will ensure water supply to communities identified as not receiving a basic water supply service.
- g) DBSA Funding-The municipality took a loan from DBSA to fund various projects including purchasing of transformers at the amount of R 26 million and there was a balance of R 4.1 million and now Electricity department is utilizing this funding for electricity project.
- h) Cemetery Trust-This trust was created some years back to fund some cemetery activities.
- i) KZNPA/Provincial Grant-This grant will be used for the maintenance of libraries
- j) Neighborhood Development Partnership Grant. An amount of R 10 million was allocated to Msunduzi Municipality by National Treasury and the purpose for this grant is to support and facilitate the planning and development of neighborhood development programmes and projects that provide catalytic infrastructure to leverage third party public and private sector development towards improving the quality of life of residents in targeted under-served neighborhoods (generally townships).
- k) The overall actual performance of the capital expenditure is R 78.1 million, reflecting an under spending of R 365.1 million which equates to 82%.

4.4 Cash and Cash Equivalent

CASHFLOW ANALYSIS AND FORECAST - 2013/2014 FINANCIAL YEAR						
DESCRIPTION	Jul-13	Aug-13	Sep-13	Oct-13	12-Nov	12-Dec
	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL
OPENING BALANCE - CASH (SURPLUS)/DEFICIT	48,759,355	82,351,871	72,098,764	77,336,841	129,452,500	133,411,947
TOTAL CASH RECEIVED – OPERATIONS	454,365,725	280,296,551	297,889,712	329,905,730	401,182,873	251,948,720
TOTAL PAYMENTS – OPERATIONS	(319,663,949)	(314,340,057)	(330,516,342)	(210,357,785)	(331,017,301)	(325,264,267)
NET-CASH FROM OPERATIONS - (SURPLUS)/DEFICIT	134,701,776	(34,043,506)	(32,626,630)	119,547,945	70,165,572	(73,315,547)
TOTAL CAPITAL FINANCING RECEIVED	32,363,000				48,545,000	
TOTAL CAPITAL PAYMENTS	(163,771)	(7,723,603)	(21,392,316)	(18,183,525)	(19,330,509)	(11,271,562)
NET-CASH FROM CAPITAL	32,199,229	(7,723,603)	(21,392,316)	(18,183,525)	29,214,491	(11,271,562)
NET-INVESTMENT	102,357,909	(21,977,432)	(35,777,767)	67,436,772	120,374,467	172,848,043
TOTAL REPAYMENT OF LOANS			25,685,300			30,632,851
NET-CASH AVAILABLE - (SURPLUS)/DEFICIT	82,351,871	72,098,764	77,336,841	129,452,500	133,411,947	57,998,894
CASH EQUIVALENTS	-	72,098,764	77,336,841	129,452,500	133,411,947	57,998,894
NET-CASH AND CASH EQUIVALENTS	82,351,871	72,098,764	77,336,841	129,452,500	133,411,947	57,998,894

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Remark

- a) Mid-year cash flow results reflect a favourable bank balance of R58 million.
- b) The average monthly bank balance is normally R82 million, the decrease in bank balance was due to repayment of DBSA loan for amount of R25 million.

4.4.1 Summary of cash equivalents (investments) held at 31 December 2013

Institution		Interest	Balance as at Dec 2013	Calculated Interest
	See the attached Schedule			
RMB (Rand Merchant Bank)		4.7%	866,498,501.96	18,570,154
Total Cash Equivalents			866,498,501.96	18,570,154

4.4.2 *Non-Current liabilities*

DESCRIPTION	LOAN DATE	LOAN TERM		INTEREST	OUTSTANDING AMOUNT
Loans		See the attached Schedule		132,834,389.20	562,090,197.52
TOTAL				132,834,389.20	562,090,197.52

5. ADJUSTMENT BUDGET GUIDELINES, ASSUMPTIONS AND PRIORITIES

- a) Amendments made on the approved budget including unforeseen and unavoidable expenditure approved in terms of section 28 of the MFMA and council virement policy will be considered;
- b) The projected revenue to be recognised from the conditional grants spent will be included on the revised operating revenue.
- c) The amendment gazette issued in December 2013 on grant allocations will be considered.
- d) The cash flow situation and performance thereof in the first half of the financial year will play a critical role on the review of the budget.
- e) The debtor's payment level (rate) to be confirmed and maintained at an average of 95%.
- f) The medium-term municipal priorities and programmes have been reviewed.
- g) More attention will be given to the rapid response to service delivery and backlogs priorities.

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ANNEXURE

Annexure “2.1” – Mid Term Performance 2013/14 SDBIP Review Report

Annexure “2.2” – Proposed Adjusted Budget

6. RECOMMENDATION TO IMPROVE PERFORMANCE IN THE LAST HALF OF THE BUDGET FINANCIAL YEAR:

- a) The council needs to review the capital budget with the turnaround strategy to ensure that approved projects are implemented with speed and to ensure that all projects are completed or towards completion by end of the year 30 June 2014.
- b) This can also be achieved through ensuring that SCM section and its bid committee sits as planned.
- c) The Municipality through its debt collection process will have to ensure that strict collection processes are implemented.
- d) The project of data cleansing to be implemented as approved will also ensure that unrecoverable debt due to non-existence will be written off to reflect the realistic debtor balance at the year-end 30 June 2014 with the correct debtors impairment and provision.
- e) The provision for impairment of debtors has been budgeted for on the final budget approved by council on 24 April 2013. The provision is in line with the projected average payment rate of 95% on current accounts for the 2013/2014 financial year.
- f) A revenue enhancement strategy is currently being implemented ensure stringent measures are in place for collection of municipal accounts.
- g) That the Council adopts the revised budget as per Annexure C attached to this report.

7. RATINGS ON MID-TERM PERFORMANCE ASSESSMENT

7.1. The performance of the 2013/2014 approved budget as implemented through the SDBIP monitoring is as follows,

Total Revenue	48%
Total Expenditure	44%
Capital Budget	18%

This is therefore means that, the performance of the municipality as per half yearly assessment has been done by the Accounting Officer on 22 January 2014 which is six months of the financial year.

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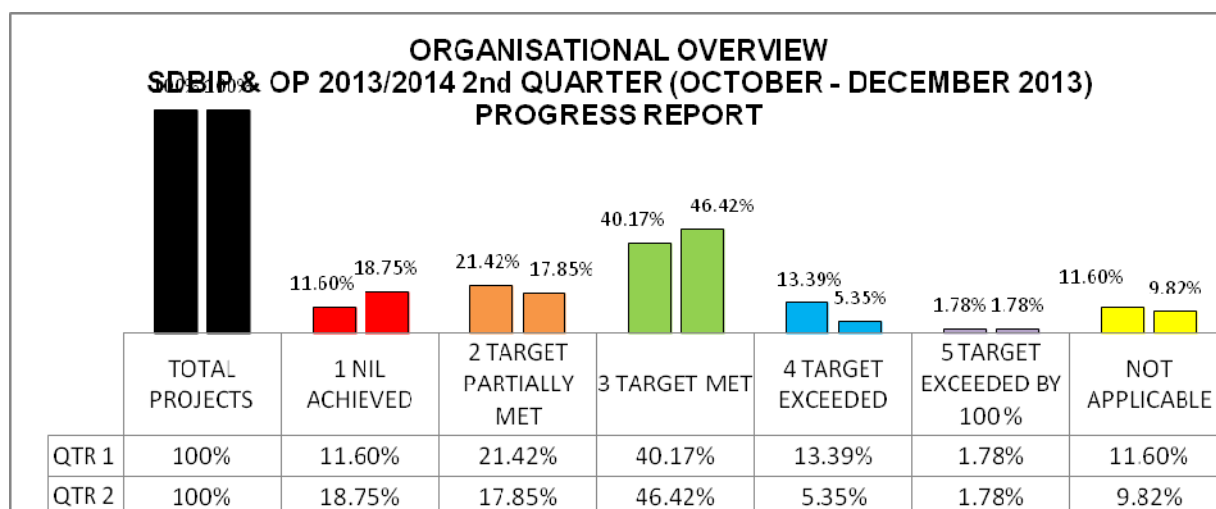
7.2. Performance on the approved Service Delivery and Budget Implementation Plan (SDBIP) 2013/ 2014 against predetermined targets and indicators is reflected as follows:

7.3. The following is adapted from the reporting on the 2nd Quarter Service Delivery & Budget Implementation Plan (SDBIP) and Operational Plan (OP) 2013/2014 in respect of performance of Key Performance Indicators.

7.4. Organizational Overview of Operating and Capital projects on the SDBIP 2013/2014

TOTAL PROJECTS:	196
OPERATING PROJECTS	113
CAPITAL PROJECTS	83

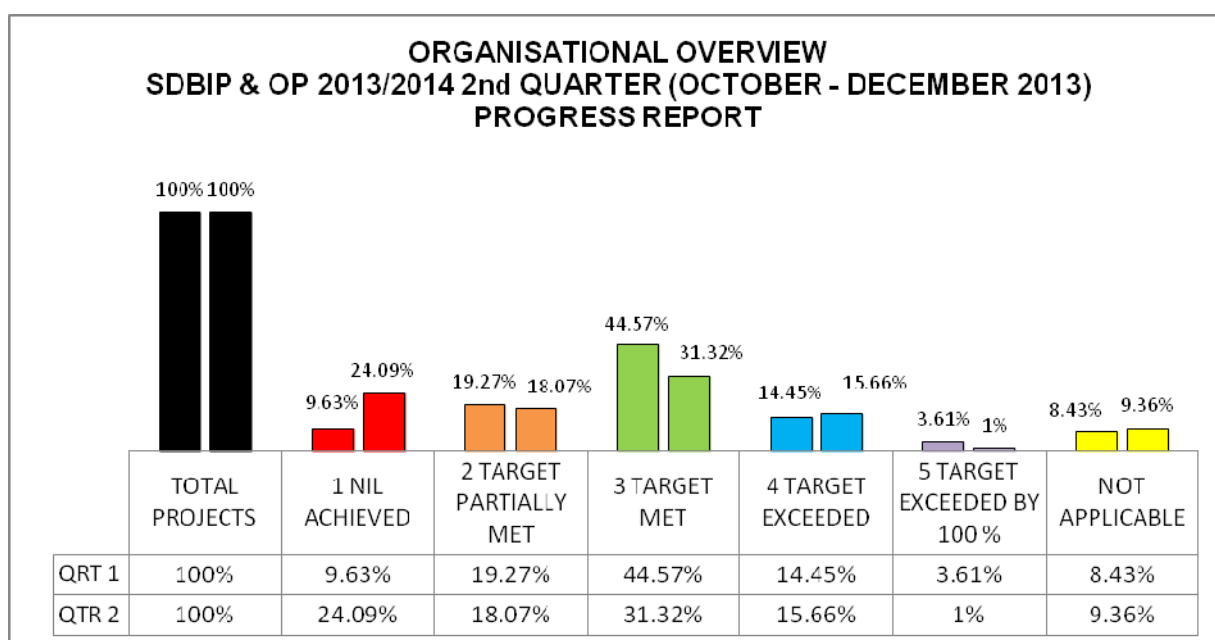
GRAPHICAL REPRESENTATION OF PERFORMANCE: OPERATING PROJECTS



- A total of 113 Operating Projects were reported on the SDBIP for the 2nd Quarter (OCTOBER - DECEMBER 2013) 2013/2014 financial year
- 18.75% of the projects were reported as having Nil Achievements for the 2nd Quarter (OCTOBER - DECEMBER 2013) - 2013/2014 financial year
- 17.85% of the projects were reported as having been partially met for the 2nd Quarter (OCTOBER - DECEMBER 2013) - 2013/2014 financial year
- 46.42% of the projects were reported as having been met for the 2nd Quarter (OCTOBER - DECEMBER 2013) - 2013/2014 financial year
- 5.35% of the projects were reported as having exceeded the target for the 2nd Quarter (OCTOBER - DECEMBER 2013) - 2013/2014 financial year
- 1.78% of the projects were reported as having exceeded the target by 100% for the 2nd Quarter (OCTOBER - DECEMBER 2013) - 2013/2014 financial year
- 9.82% of the projects were reported as not applicable due to not having any targets set for the 2nd Quarter (OCTOBER - DECEMBER 2013) - 2013/2014 financial year

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GRAPHICAL REPRESENTATION OF PERFORMANCE: CAPITAL PROJECTS



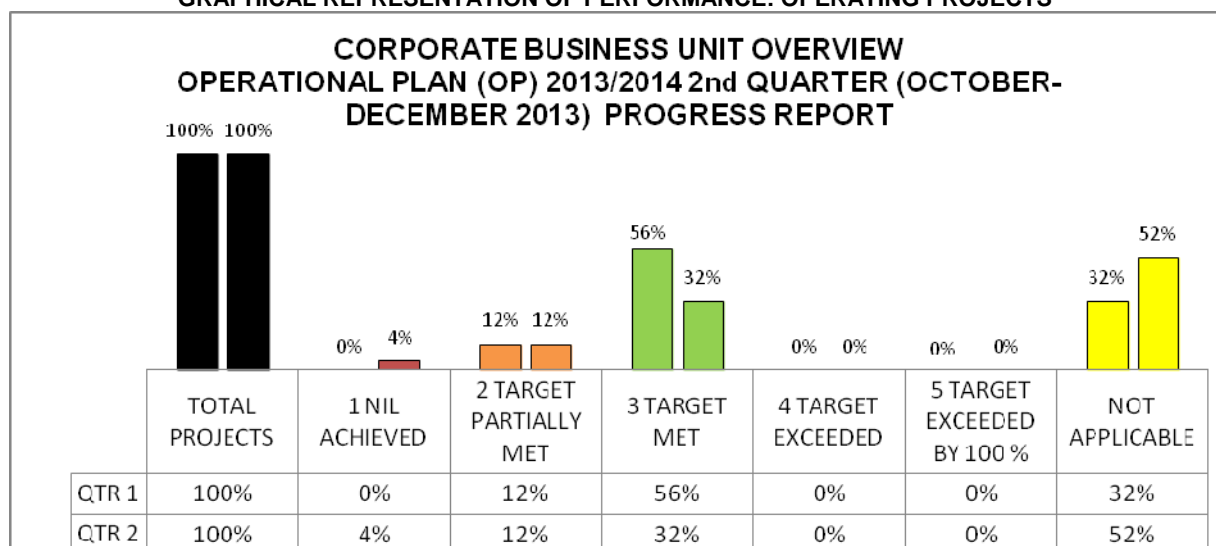
- A total of 83 Capital Projects were reported on the SDBIP for the 2nd Quarter (OCTOBER - DECEMBER 2013)- 2013/2014 financial year
- 24.09% of the projects were reported as having Nil Achievements for the 2nd Quarter (OCTOBER - DECEMBER 2013) - 2013/2014 financial year
- 18.07% of the projects were reported as having been partially met for for the 2nd Quarter (OCTOBER - DECEMBER 2013) - 2013/2014 financial year
- 31.32% of the projects were reported as having been met for the 2nd Quarter (OCTOBER - DECEMBER 2013) - 2013/2014 financial year
- 15.66% of the projects were reported as having exceeded the target for the 2nd Quarter (OCTOBER - DECEMBER 2013) - 2013/2014 financial year
- 1% of the projects were reported as having exceeded the target by 100% for the 2nd Quarter (OCTOBER - DECEMBER 2013)- 2013/2014 financial year
- 9.36% of the projects were reported as not applicable due to not having any targets set for the 2nd Quarter (OCTOBER - DECEMBER 2013) - 2013/2014 financial year

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7.5. Organizational Overview of Operating projects on the Operational Plan 2013/2014

TOTAL PROJECTS:	111
OPERATING PROJECTS	111

GRAPHICAL REPRESENTATION OF PERFORMANCE: OPERATING PROJECTS



- A total of 111 Projects were reported on the Operational Plan for the 2nd Quarter (OCTOBER - DECEMBER 2013)- 2013/2014 financial year
- 4% of the projects were reported as having Nil Achievements for the 2nd Quarter (OCTOBER - DECEMBER 2013)- 2013/2014 financial year
- 12% of the projects were reported as having been partially met for the 2nd Quarter (OCTOBER - DECEMBER 2013) - 2013/2014 financial year
- 32% of the projects were reported as having been met for the 2nd Quarter (OCTOBER - DECEMBER 2013)- 2013/2014 financial year
- 0% of the projects were reported as having exceeded the target for the 2nd Quarter (OCTOBER - DECEMBER 2013)- 2013/2014 financial year
- 0% of the projects were reported as having exceeded the target by 100% for the 2nd Quarter (OCTOBER - DECEMBER 2013)- 2013/2014 financial year
- 52% of the projects were reported as not applicable due to not having any targets set for the 2nd Quarter (OCTOBER - DECEMBER 2013)- 2013/2014 financial year.

7.6. The above graph indicates an improvement is as far as performance against predetermined targets and indicators as compared to the same time last year. This may largely be attributed to the institutionalization of both organizational and individual performance management within the organization.

**MSUNDUZI MUNICIPALITY 2013-2014 MID-TERM BUDGET AND PERFORMANCE ASSESSMENT REPORT
AS PER SECTION 72 OF MFMA**

8. MUNICIPAL MANAGER'S QUALITY CERTIFICATE

I _____ Municipal Manager of Msunduzi Municipality, hereby certify that the Mid-term Performance Assessment report and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and the regulations made under the Act, and that the Performance Assessment has been done properly to ensure that is a true reflection of what has taken place with effect from 01 July 2012 to 31 December 2012 and is consistent with the Integrated Development Plan, Budget and SDBIP of the municipality.

This report has been submitted to the Mayor on the ____/01/2014 as required by the Municipal Finance Management Act, Section 72 and acknowledges receipt as signed below.

Print Name _____

Municipal manager of Msunduzi Municipality (KZN 225)

Signature _____

Date _____

Mayor's Acknowledgement of Submission

Print Name _____

Mayor of Msunduzi Municipality (KZN 225)

Signature _____

Date _____